



THE CIRROSTRATUS GROUP

SaaS Up-selling Checklist

Use this checklist as a guide to understand whether you are prepared to succeed at up-selling your SaaS product.

The Right Customer

- Customer is in the market segment that your product was designed for including enterprise vs SMB
- Customer is financially healthy
- For transaction/resource pricing - Customer has business growth to need more transactions/resources
- For additional feature pricing - Customer has requirement for the additional up-sell features
- For revenue sharing pricing - Customer's strategy and execution is likely to be successful

The Right Staff Skills

- Communication Skills
- Ability to acquire Customer Knowledge
- Product Knowledge
- Problem Solving Skills
- Account Planning skills, specifically the ability to turn the above into value-based opportunities

The Right Staff Motivation & Incentives (at least one of the below options is used)

- Measure customer success staff on customer satisfaction
- Measure customer success staff on customer satisfaction balanced with the level of up-selling achieved
- Use spiffs for customer success staff
- Use commission for customer success and/or sales staff
- Use commission and quota credit for customer success and/or sales staff

The Right Product Structure

- Pricing and customer value is aligned in a very direct way
- At least one or more paths for a customer to get added value once they have started using the offer

The Right Information

- Basic customer information -- product champion, purchaser, contact information & position information
- What was purchased - quantity of licenses, actual usage of the products, contractual terms & renewal date
- Good understanding of your customer's strategy and Key Performance Indicators (KPIs)
- Understand any negative views that your customer has about your product
- Account plans

The Right Tools

- CRM system
- Support ticket system
- Database of contracts & renewals
- Account planning software (optional)
- Customer success system (optional)

The Right Customer Attitude – Happy & Satisfied

- Good Net Promotor Score (NPS) results
- Good customer survey results
- No chronic or long-term unresolved problems